



Dear NEA Delegate,

Congratulations on being chosen by your members to represent them at the annual NEA Representative Assembly, the largest deliberative body in the world.

You have been chosen to represent your colleagues and how they may feel about issues being debated, new policies that may be established or rewritten, and the future direction of our national organization.

When you accepted the honor of being a delegate, you also accepted the many responsibilities that come with the role. You will need to rise early and stay up late. Please be prepared to attend all caucus meetings and endure long hours of actively engaging in deliberations and actions. Remember, "You are the NEA and your voice matters."

My best wishes for an outstanding convention and an enjoyable stay in Houston, Texas. Please feel free to call on me or the members of the NCAE/NEA Leadership Team for assistance with questions or concerns.

Yours truly,

A handwritten signature in black ink that reads "Mark D. Jewell". The signature is written in a cursive, flowing style.

*Mark D. Jewell
NCAE President*